

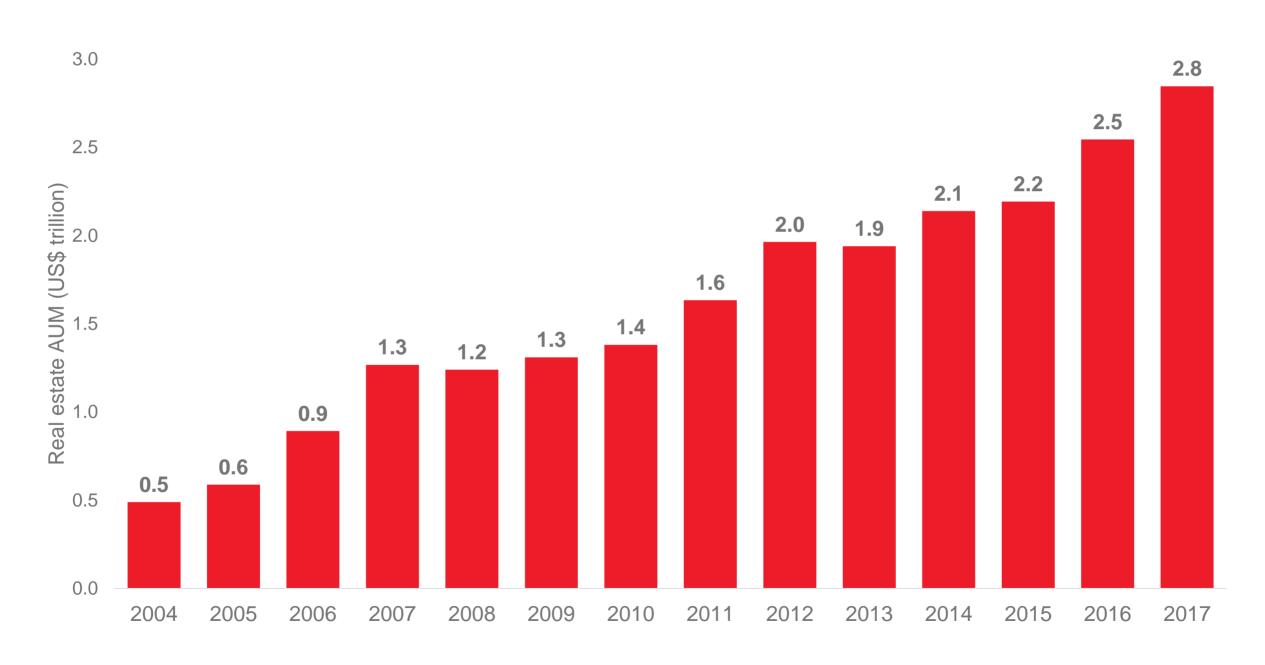


# ANREV Briefing Getting the Deal Done



# Total real estate assets under management continue to grow





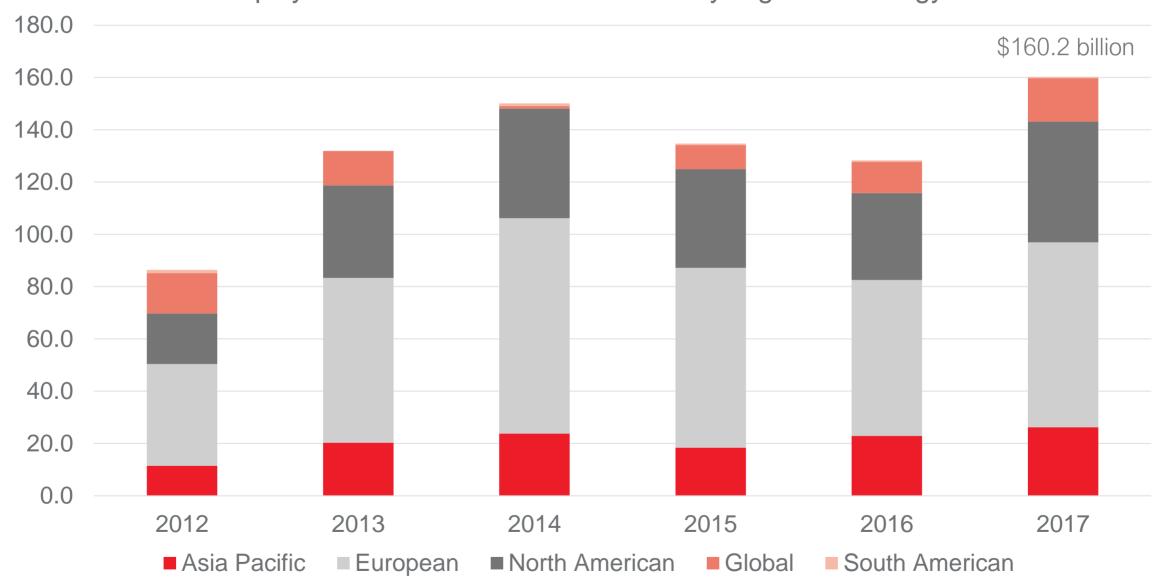








# Equity raised between 2012 to 2017 by regional strategy

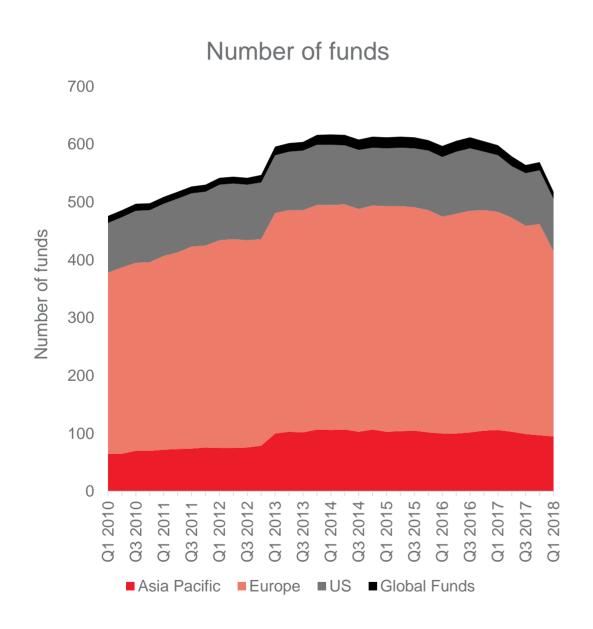


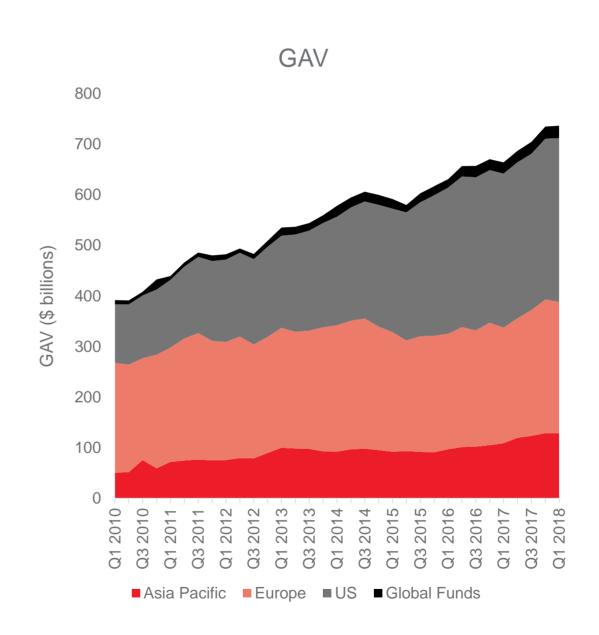
Source: ANREV / INREV / NCREIF Capital Raising Survey 2018



# Transparency in funds increases everywhere





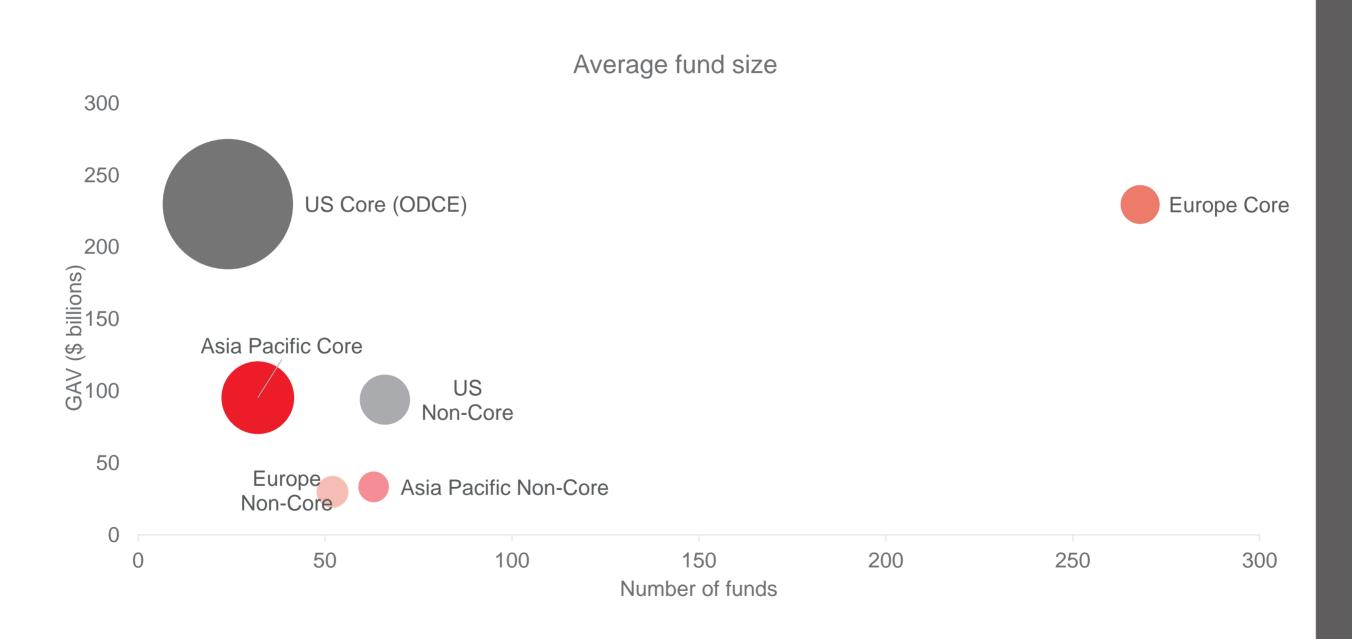






# Huge variation in market landscape

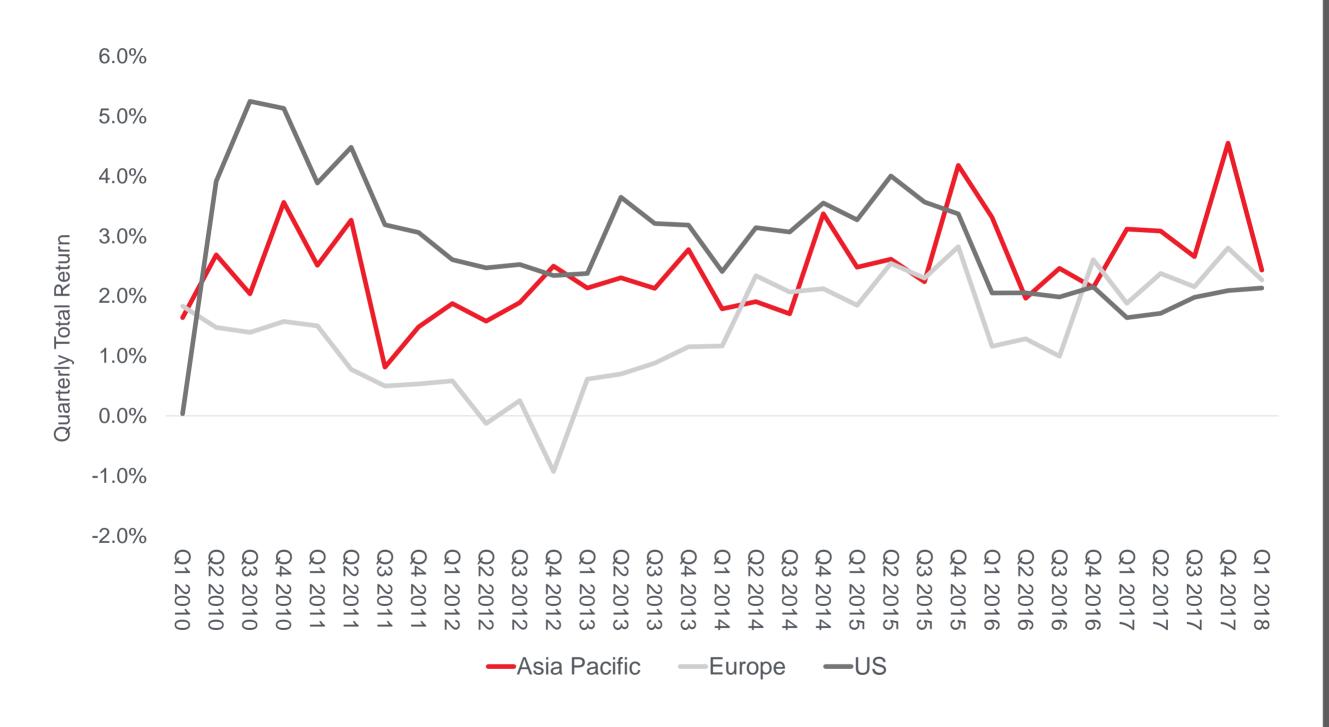




Source: ANREV / INREV / NCREIF GREFI (Global Real Estate Fund Index) Q1 2018



# Enables regional comparable analysis on returns







# ANREV

# **AUSTRALIA CONFERENCE 2018**

Wednesday, 22 August



# ANNUAL CONFERENCE 2018

ANREV celebrates 10 years – the past, the present, the future





# CMS



# CMS? 글로벌 6위 로펌/ 유럽 1위의 부동산 법률자문 팀

No.1 for Real Estate: Europe in The Lawyer Global 200 report 2017

2/3 of the top 100 European investors are our clients

42
countries

6th largest law firm in the world

>300 lawyers in our RE team in the UK alone

>€20bn

of real estate transacted for our clients over the past 12 months >800

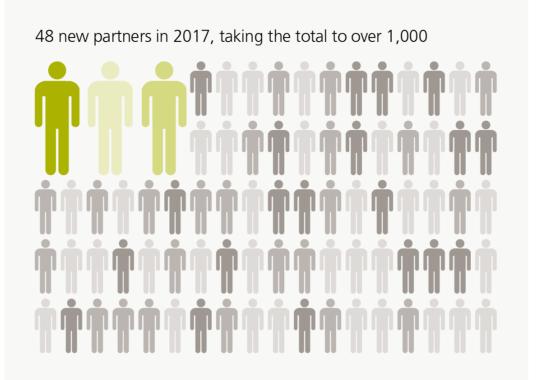
Real estate
lawyers globally –
representing the largest
team in Europe

74
offices

24

Band #1
rankings across the real
estate sector in
Chambers and Legal 500









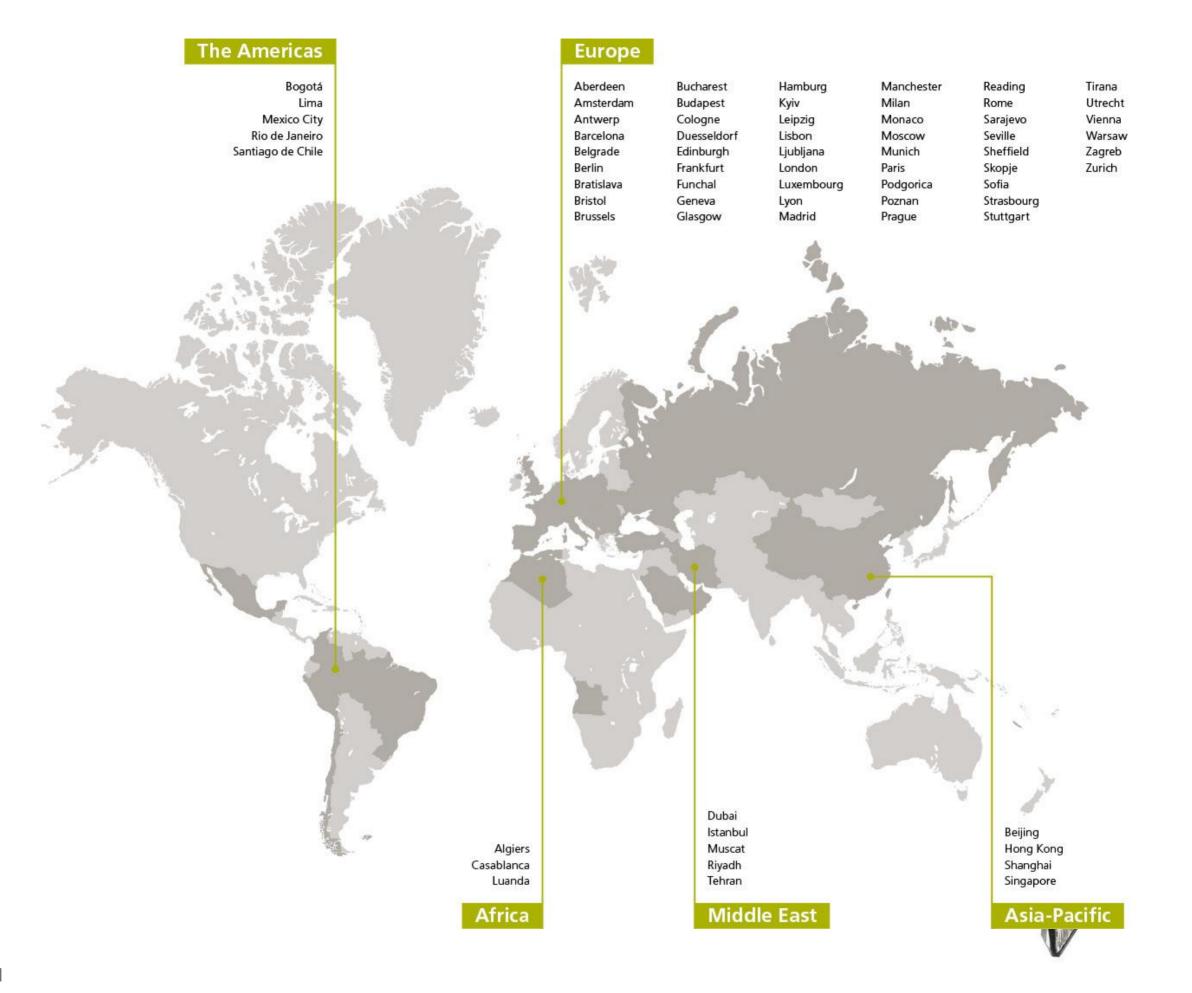
Ranked

3rd

most global
law firm
in the Am Law 2016
Global Top 100







# 영국 및 유럽 최고의 부동산 거래 팀

# Both Chambers and Legal 500 - Band 1 and Tier 1

- Real Estate
- Investment
- Development
- Real Estate Funds
- Real Estate Dispute Resolution
- Hotels & Leisure
- **Energy & Natural Resources**

# **Legal 500 - Tier 1**

- **Planning**
- Construction









"They're brilliant – they are commercially minded and have a real depth of resources with cross-border capabilities."





THE LAWYER

Awards 2018

TRAVELERS

**REAL ESTATE** 

TEAM OF THE YEAR

# 최근 거래 실적

# 아시아 고객 투자

- ✓ New Covent Market
- ✓ One Nine Elms
- √ 55 Mark Lane
- √ 70 Mark Lane
- ✓ Nine Elms Square
- ✓ 20 Canada Square















### Google HQ

The landmark purchase and development of a 1 million sq ft site at Argent's King's Cross estate for the development of their new UK headquarters.



### Rathbone Place

Acted for GPE on the sale of 35-50 Rathbone Place mixed-use development to German investors. We had advised on site acquisition, development and a pre-let to Facebook.



Advised Union Investment on the purchase of the Copyright Building development for £165m.



20 Canada Square
Acted for Credit Suisse as lead
advisor to Hong Kong investor
Cheung Kei Group on the
purchase of 20 Canada Square
for £410m.



## International Quarter London (IQL)

Advising a JV between Lendlease and London & Continental Railways on one of the most significant Olympic Legacy developments worth £2.4bn creating 4 million sq ft of offices. We recently advised on the forward funding of two buildings in the early stages of construction for a total of £615m.





Bank



King's Cross

Canary Wharf



#### **Premier Place**

Advised Morgan Stanley Real Estate Investing on the £145m acquisition in joint venture with Greycoat.





Oxford Circus

#### 20 Fenchurch Street

Acted for Landsec on the £1.28bn disposal of its joint venture interest holding 20 Fenchurch Street.



## **Devonshire Square**

Acted for WeWork on the real estate, construction and planning aspects of its purchase of Blackstone's 13-property Devonshire Square estate for £580m.



## 30 Crown Place

Advised Chinese client Beijing Construction Development Holdings on the purchase of 30 Crown Place for £210m.



## 22 Bishopsgate

Advising the AXA consortium on the acquisition and £1.5bn development of "Twentytwo".

# Selection of our leading real estate clients- 글로벌 고객









































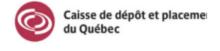






























































**OrchardStreet** 

# CMS 감사합니다







# Getting the Deal Done

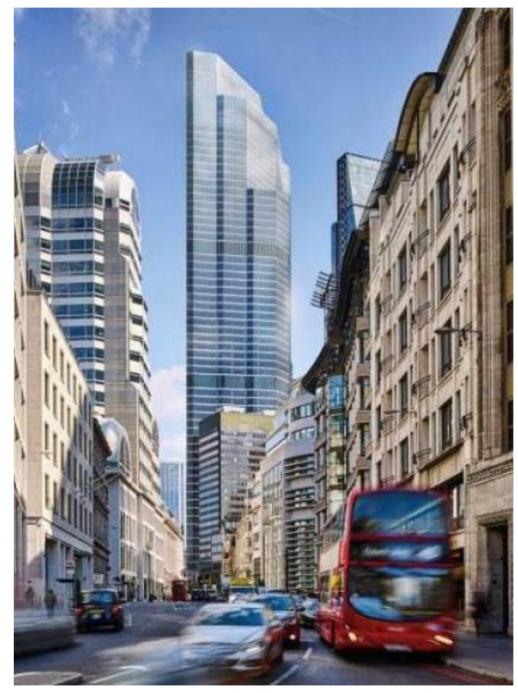
Practical considerations when investing in European Real Estate

Matthew Nortcliff, Partner CMS Singapore



# Agenda

- 1. What challenges do overseas investors face when investing into European real estate?
- 2. How can overseas investors mitigate transaction risk at the outset of a deal?
- 3. Best practice summary



Twenty Two Bishopsgate, London Client: AXA France, two Canadian Investors and Temasek

# CMS' European Real Estate Coverage: from A to... U

#### Austria

"Well-respected team with a reputation for its activity in real estate and construction."

Chambers Europe, 2017

#### Belglun

Fully integrated team able to handle international clients through the firm's global network. The team "is able to give advice on a wide range of real estate-related questions, from town planning to tax issues."

Chambers Europe, 2017

#### Bosnia and Herzegovina

"The lawyers are focused on the client as well as being time and contentefficient. There is also good synergy between the Sarajevo and regional offices. They have solid multi-jurisdictional knowledge that facilitates their work on leading transactions."

Chambers Europe, 2015

#### Bulgaria

Clients appredate the firm's "guick reaction time."

Chambers Europe, 2017

#### Croatla

"This team's advice is commercial and well thought-through, and communications are always clear and concise."

Chambers Europe, 2015

#### Czech Republic

One client describes working with CMS as "perfect: flawless and smooth."

Interviewees stress the team's availability to clients: "What I most appredate is their response time: they are very responsive, more so than any other firm that I have worked with."

Chambers Europe, 2017

#### **England and Wales**

"They are very highly regarded. The team has been exceptionally pleasant to deal with and I would rate them as a standout group. They can handle transactions both small and large."

Chambers UK, 2017

#### France

"Reliable team specialising in construction, commercial leasing and town planning. Advises on construction contracts as well as representing dients in related disputes. Major leasehold transactions for luxury goods brands are another feature of the practice as are property acquisitions in the hotel sector. Renowned tax team leads assistance with real estate tax issues."

Chambers Europe, 2015

#### Germany

Clients appredate the firm's presence across Europe, saying: "For pan-European portfolio transactions they are very good as they have an almost complete coverage of Europe."

Further clients report that the team is "very deal-driven and deal-oriented."

Chambers Europe, 2017

#### Hungary

Market-leading real estate practice covering the full range of mandates, both in Hungary and the wider CEE region.

The team is big enough to deal with complex projects involving other disciplines like finance and tax, and other countries outside of Hungary. Their approach is businesslike and client-friendly."

Chambers Europe, 2017

#### The Netherlands

CMS team is "very approachable and capable"; its "turn-around time is good, and our ad hoc matters are turned around quickly."

Chambers Europe, 2017

#### Poland

"They are very hands-on and proactive. They present different solutions and always outline risks and opportunities. They give real advice."

"They are very responsive and work quickly. We get everything on a deadline."

Chambers Europe, 2017

#### Portugal

"The team provides quick answers and a high quality of service."

Chambers Europe, 2015

#### Romania

"Very good to work with; very deal-oriented and reliable."

Chambers Europe, 2016

#### Scotland

"They are excellent. I find them very proactive and very joined up. They think on our behalf, which is a bonus."

Chambers Europe, 2017

#### Serbla

"The team provides a very good service – the lawyers were attentive, punctual and clear, as well as practical and to the point."

Chambers Europe, 2016

#### Switzerland

The service provided is always excellent" and that the team is "very effective."

Clients also agree that "the quality of the work delivered is good and always on time."

Chambers Europe, 2017

#### Ukraine

"I was very happy with the work. The lawyers were available at any time."

Chambers Europe, 2016



# Challenges for Overseas Investors in European Real Estate

- 1. Deal sourcing
- 2. Transaction speed / execution
- 3. Multiple markets across Europe
- 4. KYC / Anti-Money Laundering
- 5. Geo-political issues



Ropemaker Place, London Client: AXA IM for French, Chinese and Korean investors

# Mitigating Transaction Execution Risk at the Outset

## **SELLER**

Instruct advisors

Review property Information and devise strategy to deal with any issues

Any restrictions/limitations on ability to sell: third party consents, banking issues (ensure early consultation)

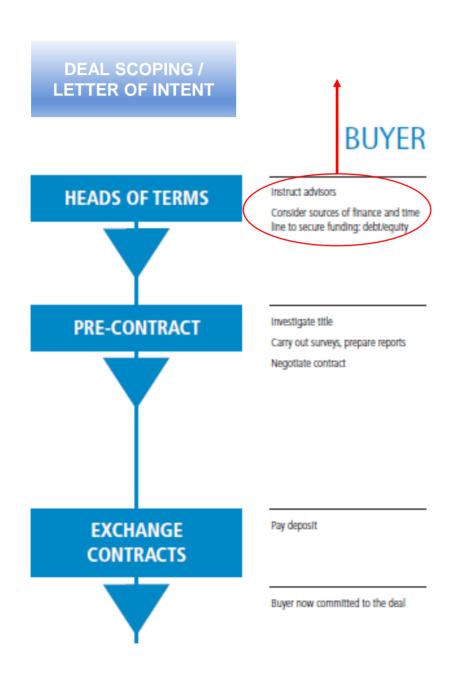
Procure Energy Performance Certificate

Consider carrying out searches: whilst traditionally carried out by the buyer, the provision of searches allows the seller greater control when setting the time limit for exchange of contracts. Searches may take 3 to 8 weeks depending on the location and nature of the property

Make available pre-contract legal package/access to data site

Negotiate contract

Seller now committed to the deal



## **SELLER**

Seller now committed to the deal

Seller continues to manage (In accordance with contract)

Preparation of completion statement

Prepare requisitions on title

Discharge mortgage

# BUYER

Buyer now committed to the deal

Pre-completion searches

Finalise mechanics for drawdown / transfer of completion monies

Pay completion monies

Buyer assumes responsibility

SDU

Land Registry application

Collation of deeds - data site

Credit: Investment Property Forum: 'Readiness for Sale' - a guide for streamlining commercial property transactions

PRE-COMPLETION

COMPLETION

(CLOSING)

POST-COMPLETION

ANREV | Seoul | 18 July 2018

# Mitigating Transaction Execution Risk at the Outset

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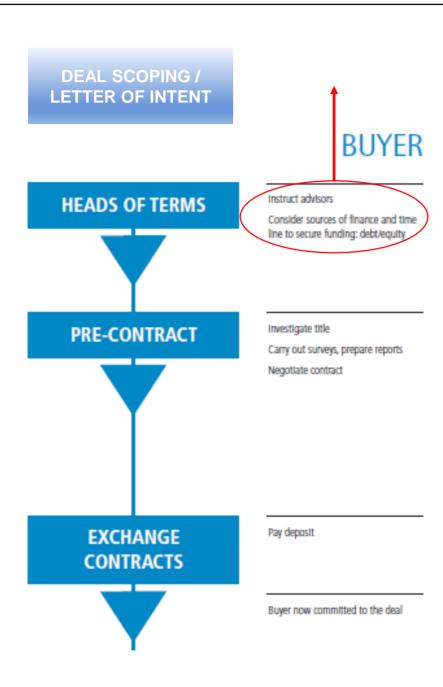
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Make available pre-contract legal package/access to data site

Negotiate contract

Seller now committed to the deal



- Understand deal structure corporate / asset?
- 2. LOI: market standard / no alarm bells?
- 3. Be clear as to internal timing, processes, approval gateways, tax etc..
- 4. If a data room is available ensure that all relevant advisors have access.
- 5. Have standard KYC / AML information up-todate and available.
- 6. Have proof of funds verified and up-to-date.
- 7. Anticipate deal costs

ANREV | Seoul | 18 July 2018

# **Best Practice Summary**

- 1. Invest in relationships
- 2. Clarity Matters
- 3. Take good advice, early
- 4. Pre-empt common issues
- 5. Reputation is hard won, but easily lost



**20 Fenchurch Street, London** Client: Land Securities

# Resources

# **CMS** Brexit portal:

http://www.cms-lawnow.com/brexit

# CMS briefing: UK Capital Gains Tax for Non-Resident Investors:

 http://www.cms-lawnow.com/publications/2018/01/non-residents-and-real-estate-budget-2017extension-of-capital-gains

## IPF: Readiness for Sale

http://www.ipf.org.uk/resourceLibrary/-readiness-for-sale--a-guide-for-streamlining-commercial-property-transactions--may-2012-.html



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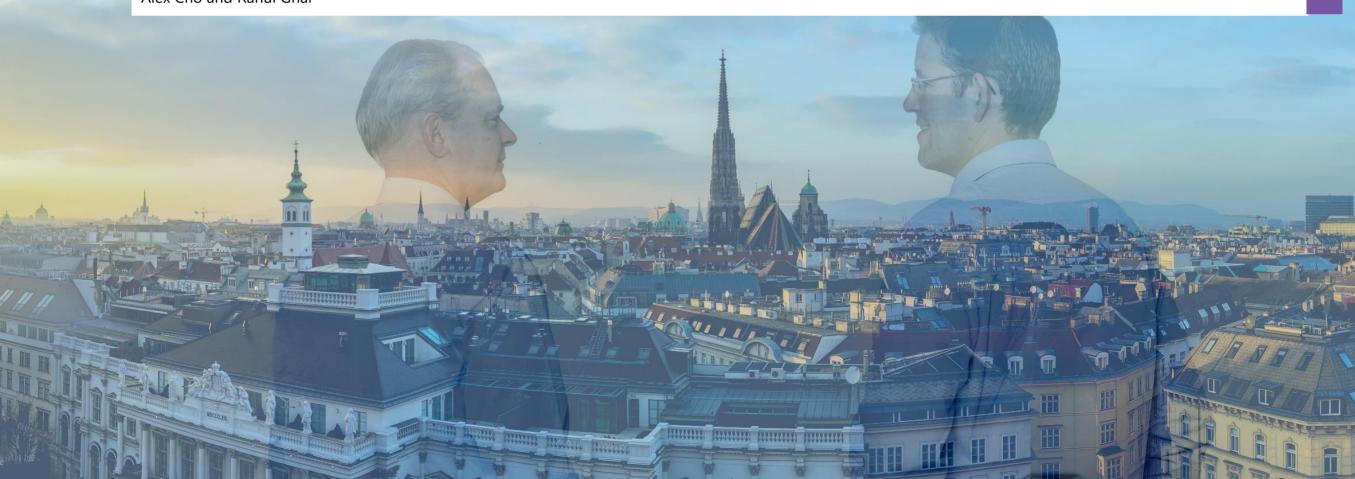
cms.law

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# ANREV KOREA

Alex Cho and Rahul Ghai



Gilbert de la Ferrière Head Client Solutions France | Mike Bryant Head Private Real Estate Europe

ANREV KOREA

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- 3 Directs new investments



# Global private markets investment management

### **Private markets focus**

**EUR 61.9 billion¹** AuM in private equity, private debt, private real estate, private infrastructure

## **Strong resources**

Over **1,100** employees<sup>2</sup> representing approximately **50** nationalities across **19** offices

## Independent

Combined, **employees** are the **largest shareholder** 

## **Stable & transparent**

**Long-term** incentive structures **Listed** on the SIX Swiss Exchange<sup>4</sup>



### Wide network

- >450 direct investments<sup>3</sup>
- >**800** private markets investment partners
- >300 advisory board seats

## **Integrated approach**

**Direct, secondary and primary investment** capabilities across private markets

## **Tested risk management**

**Chief Risk Officer** and a dedicated team of portfolio and risk managers

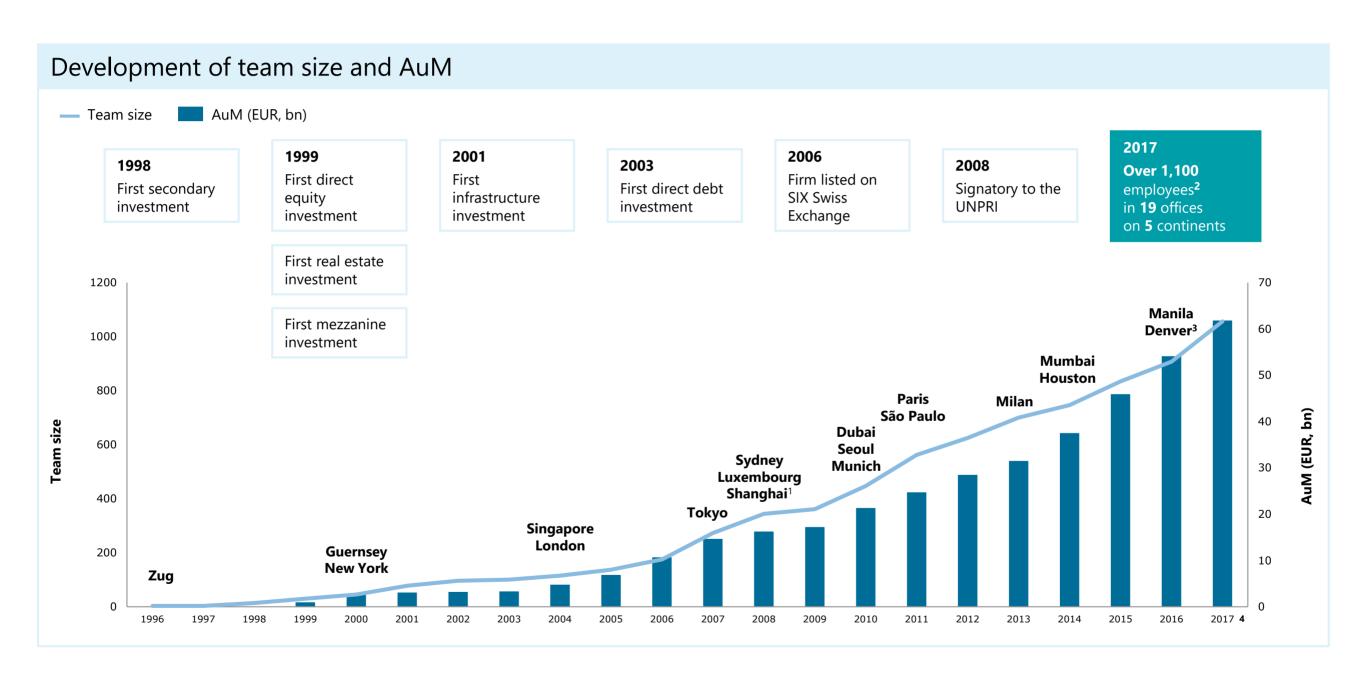
## **Client focused structuring**

In-house team of over **50 professionals**<sup>2</sup> offering customized structuring, legal and tax services

- 1 Unaudited, inclusive of all Partners Group affiliates, as of 31 December 2017.
- 2 Team figures as of 31 March 2018.
- **3** Does not include corporate senior debt.
- 4 Partners Group Holding AG is listed on the SIX Swiss Exchange.



# Key corporate milestones



- 1 Beijing relocated to Shanghai in January 2014.
- 2 Team figures as of 31 March 2018.
- **3** The firm has transferred its San Francisco-based business activities to its Denver office and closed its San Francisco office in Q3 2017.
- **4** Unaudited, inclusive of all Partners Group affiliates, AuM figure as of 31 December 2017.



# Recognized as a leader in the industry

## Recent private markets awards won



F1
Secondaries firm of year –
Global



#1 Deal of the year: Asia-Pacific



#1
Energy investor of the year
Asia Pacific



#1
PPP deal of the year –
Asia Pacific



Secondaries firm of year – Global



#1
Deal of the year –
Europe



#1
Deal of the year –
Asia





Multi-manager of the year – Asia, Europe, North America



in North America

# Partners Group has received over 70 awards from independent parties since 2008

Switzerland

Past performance is not indicative of future results. For illustrative purposes only. Private Equity International PEI and PERE award rankings are based on an annual survey of industry participants and are independent from Partners Group. The number of participants in each category is unknown. The PEI Awards are based on a 12 month period and is one of the industry's largest impartial awards which is voted entirely by readers. The resulting awards are totally independent; there is no sponsorship and no panel judges. PEI editors observe industry participants, related transactions, investor popularity and evaluate their own experience in dealing directly with firms to provide subscribers with 4 suggestions per category with the additional option for a write-in. For more information about the awards and results, please see www.privateequityinternational.com and www.perenews.com. As of 1 March 2018.



# More than 1,100 institutional investors worldwide





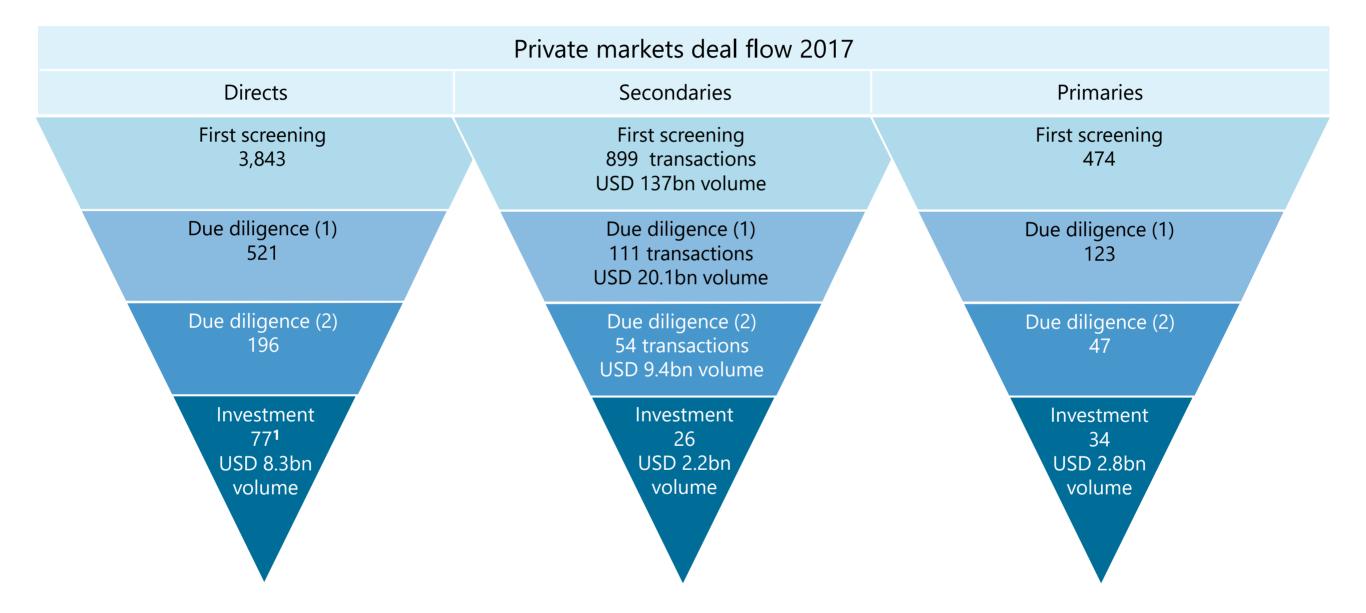




Clients listed include direct clients of Partners Group (USA) Inc., Partners Group AG or their affiliates, and investors in funds managed or advised by such parties. Clients listed were selected to demonstrate the breadth and types of clients served by Partners Group. Inclusion in the list does not indicate approval or disapproval by any of the clients of Partners Group or the services rendered by Partners Group to the relevant client. As of 31 March 2018.



# Strong deal flow allows for relative value investing and selectivity



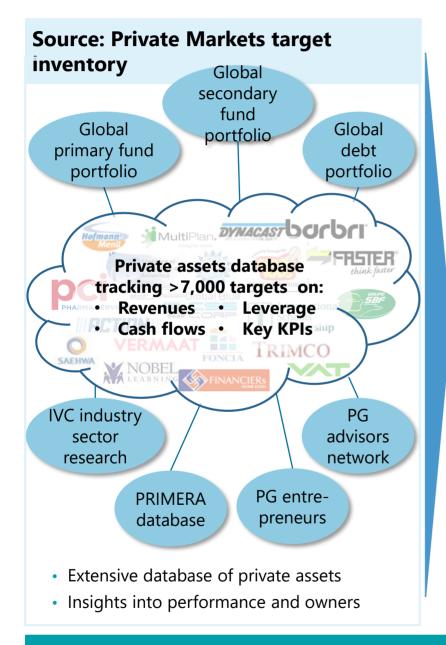
# 5,216 opportunities sourced in 2017, 98% declined, 137 investments made

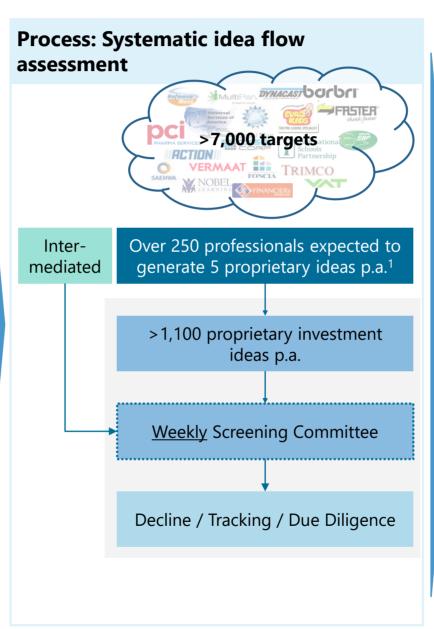
1 Includes USD 4.1 billion invested in 30 assets, USD 4.2 billion invested in 47 credits

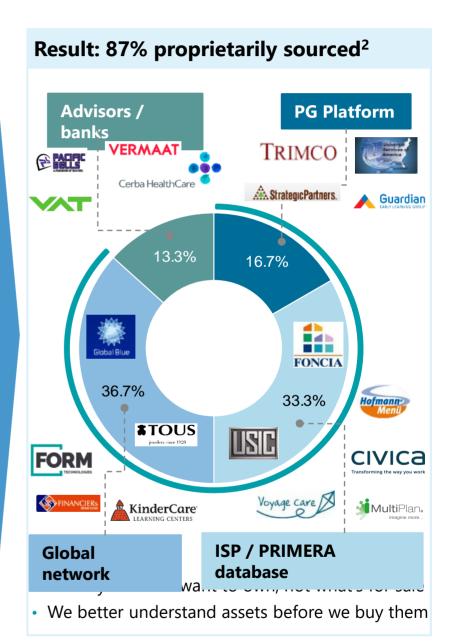
Note: preliminary and estimated figures; figures exclude investments executed for short-term loans, cash management purposes and syndication partner investments. The number of credits does not include liquid loans in the syndicated debt market.



# Partners Group's Integrated Sourcing Advantage







## Systematic approach to identify attractive assets we would love to own before they come to market

Past performance is not indicative of future results. For illustrative purposes only. There is no assurance that similar investments will be made. 1 Team figures as of 31 March 2018. 2 All investments made for the Partners Group Direct Investments 2012 (EUR), L.P. Inc. and Partners Group Direct Investments 2016. Source: Partners Group, as of 31 March 2018. The investment examples are a mixture of realized and current investments. There is no assurance that similar investments will be made. These deals have been included to illustrate a diversified sample of transaction examples covering different sectors and jurisdictions.



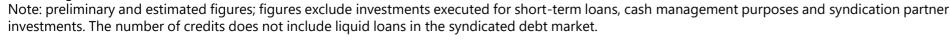
# Partners Group 2017 investment platform overview

# Investment platform update

- Over 1,100 professionals<sup>1</sup>
- USD 13.3 billion invested in private markets opportunities on behalf of our clients
- USD 8.3 billion direct investments based on 3,843 direct opportunities screened
  - USD 4.1 billion invested in 30 assets
  - USD 4.2 billion invested in 47 credits
- USD 2.2 billion secondary investments; USD 137
   billion screened across all asset classes
- USD 2.8 billion invested with select best-in-class managers in the private markets industry



<sup>1</sup> Team figures as of 31 March 2018.





# Examples of realized transactions

# Private equity

#### **Universal Services of America**



Provider of manned security guard services, janitorial services and security systems (2.9x/70.1% IRR)

#### **VAT Group AG**



Global market leader for high-end vacuum valves (6.0x/73.6% IRR)

## Private debt

#### **ADB Airfield Solutions**





Provider of airfield ground lighting used to signal, control and monitor takeoffs and landings (1.2x/14.1% IRR)

#### **Lightower Fiber Networks**





Provider of all-fiber, high-capacity network communication infrastructure (1.3x/13.3% IRR)

## Private real estate

#### **Kowloon East Hung To Road**



Conversion of warehouse building to office building in Hong Kong (1.7x/45.3% IRR)

#### **Garland Business Park**



Industrial property with attractive lease-up potential (1.7x/19.1% IRR)

## Private infrastructure

#### **Japan Solar**



Construction of utility-scale solar plants across Japan (3.2x/50.2% IRR)

## **Victorian Comprehensive Care Centre**







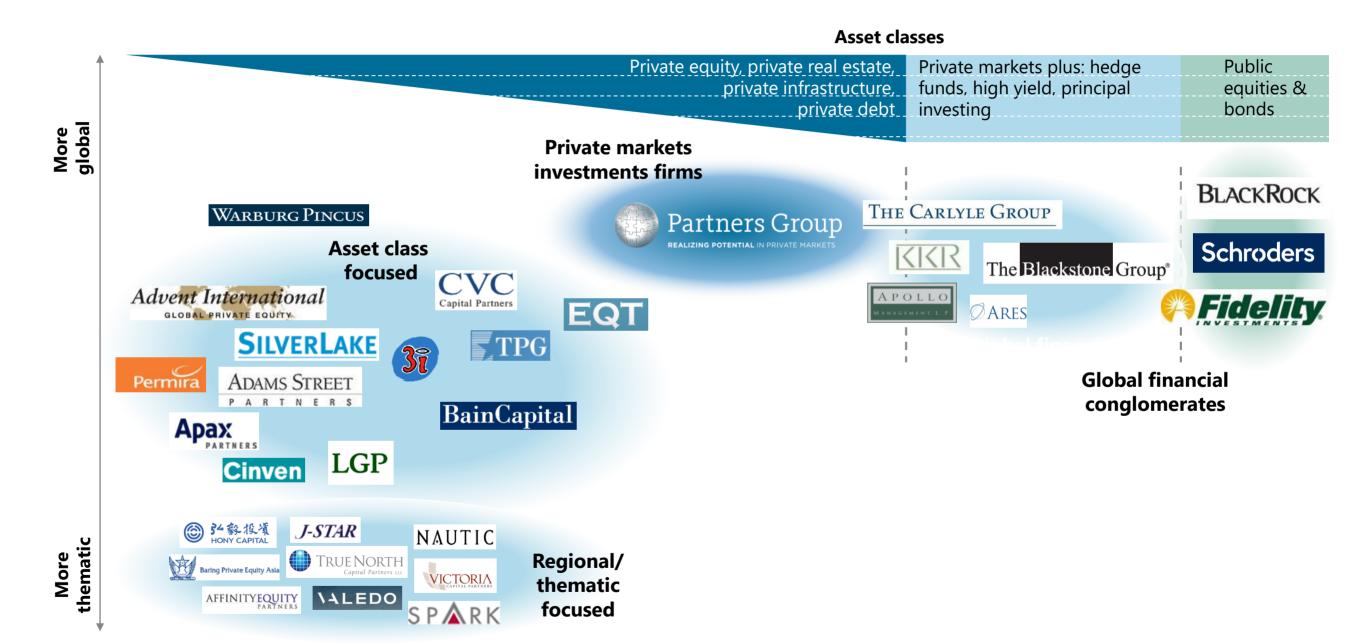
Dedicated cancer research and treatment facility located in Melbourne

## Partners Group distributed over USD 7.2 billion to its clients in 2017<sup>2</sup>

Past performance is not indicative of future results. For illustrative purposes only. Figures are subject to change and may be subject to decimal rounding. All figures net of underlying fees and gross of Partners Group fees. There is no assurance that similar investments will be made. Figures as of 31 December 2017. Deals selected to show the most recent exits in the respective asset classes. 2 Distributions net to clients and converted to USD using FX rates as of 31 December 2017 and including distributions to evergreen products, and excluding CLOs and short-term debt instruments in open ended products. Excluding distributions to syndicated partners.



# Partners Group's market positioning



Note: this graph does not purport to be final and complete and is shown for illustrative purposes only. There are many more market participants which could be named and positioning of the logos is based on Partners Group's assessment and might not correspond with the participants' assessments. Source: Partners Group (2018).



ANREV KOREA

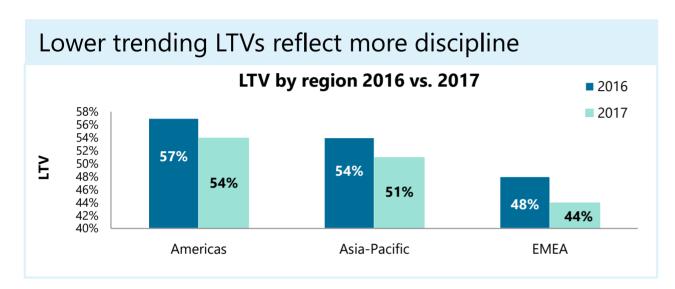
# Table of contents

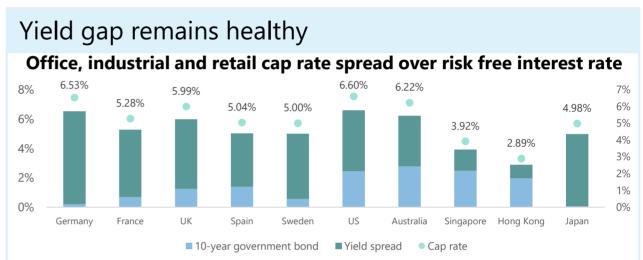
- 1 Partners Group overview
- 2 Private real estate market
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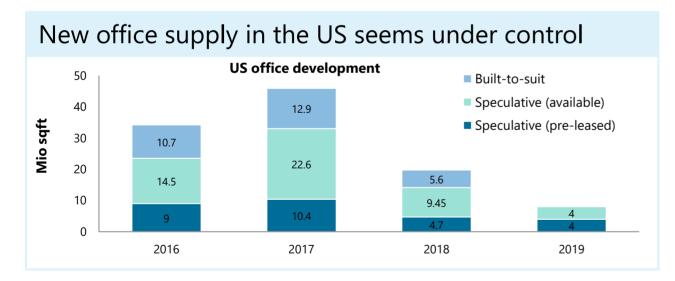


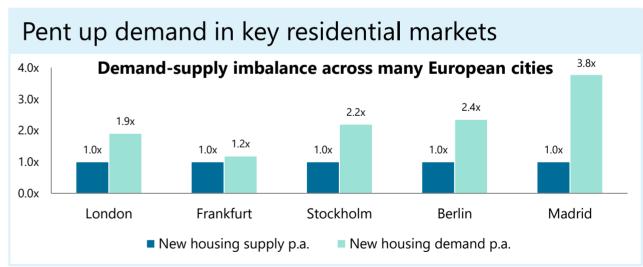
PRIVATE REAL ESTATE MARKET

# Reasons to stay optimistic in the current market environment











PRIVATE REAL ESTATE MARKET

### Areas to watch out

### Retail continues to be under pressure

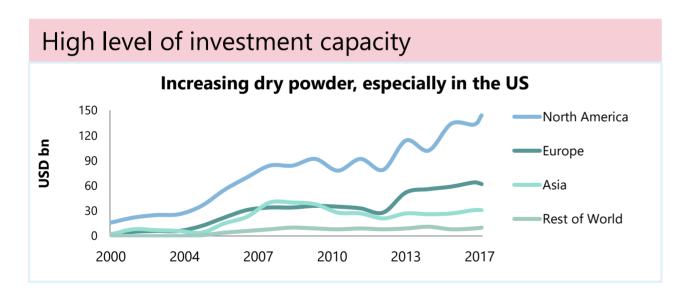
# America's 'Retail Apocalypse' is really just beginning

More than 12'000 stores are expected to close in 2018 – up from roughly 9'000 in 2017

Cushman & Wakefield



# Developed countries start increasing interest rates 5y LIBOR Swap rates Forecast US Europe







PRIVATE REAL ESTATE MARKET 40

### We focus on transformative trends

### Demographic shifts



### New urbanism



### **Market opportunity:**

Drive towards urbanization and shift towards more affordable locations for 'work-live-play'

### Relative value / investment focus:

- Focus on global cities with strong employment & population growth
- Acquire vacancy and rental streams where we can move rents up and capture market growth
- Develop affordable class A / update class B apartments
- Invest in modern, centrally located offices offering high amenity & good public transport within near vicinity

We focus on **residential and office** properties benefiting from **supply / demand imbalances** 

### Growth of e-commerce





### **Market opportunity:**

Global growth of online and multi-channel retail is driving significant demand for logistics

### **Relative value / investment focus:**

- Emergence of XXL logistics units near major transport interchanges of >20,000 sqm
- Acquire smaller 'last mile' logistics units located in urban centres with a size of 5,000-10,000 sqm
- Underweight the majority of bricks-and-mortar retail as this type of retail faces enormous headwinds

We look to acquire **last mile and XXL logistics** properties that benefit from an increased online penetration



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# Global cities benefiting from transformative trends



For illustrative purposes only. Past performance is not indicative for future results. There is no assurance that similar investments will be made. Source: Partners Group, as of February 2018.

Strictly confidential



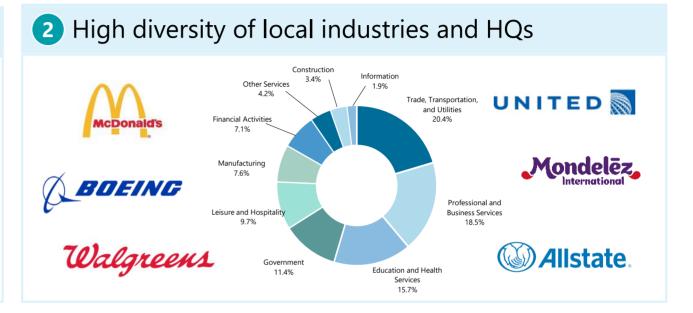
# Chicago: growth of e-commerce



# 1 Largest industrial market



	Rank		
Market	MSA Population	Industrial Square Feet	
New York	1	9	
Los Angeles	2	2	
Chicago	3	1	
Dallas	4	3	
Houston	5	6	
Washington	6	48	
Philadelphia	7	27	
Miami	8	25	
Atlanta	9	4	
Boston	10	34	



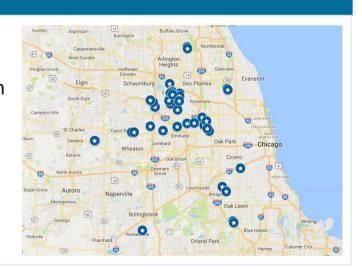
# 3 Leading US railroad and airport hub

- Chicago serves as a hub for six of the seven class-one railways
- Chicago O'Hare International Airport
  - 4<sup>th</sup> busiest airport in the world by passenger volume
  - 6<sup>th</sup> busiest airport in US by air cargo tonnage



# Footprint

- Partners Group is one of the largest industrial landlords in Chicago MSA
- Portfolio totalling approximately 5.1m square feet of industrial space across Chicago



Chicago has one of the most attractive industrial markets for last mile logistics



# Last mile logistics: Chicago Industrial Portfolio III



### Investment overview

Closing date:

Geography:

Chicago, Illinois, USA

Property type:

Industrial

Seller type:

Institutional US based investors

Equity:

USD 31.1m



Chicago Industrial Portfolio III

### Seller situation and Partners Group angle

PG angle:	<b>Proprietarily sourced:</b> Partners Group leveraged existing relationship with the seller and provided a single buyer solution to a broken marketing process

**Motivated seller:** resource-constrained seller

reducing exposure to under-managed properties

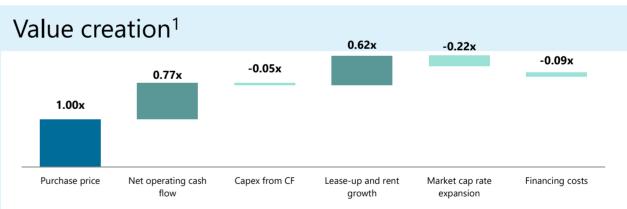
Value uplift: Earn average 10.7% cash-on-cash; improve NOI by 33% via increases in occupancy and rents

### **Underwriting metrics**

Target investment TVPI <sup>1</sup> :	2.03x
Target investment IRR <sup>1</sup> :	20.6%

### Financial metrics<sup>1</sup>

	Initial Projected at exit	
Occupancy	75%	84%
Rent rate (USD/sf/yr NNN)	3.78	4.04
NOI (USDm)	5.3	7.1
Cash-on-cash/DSCR	8.4% / 2.7x	12.9% / 3.1x
Cap rate	6.3%	7.3%



- **Capex:** spend USD 8.4m in capital to improve space and USD 2.7m in tenant improvements and leasing commissions
- Mark-to-market rents: increase rents by 7% to market levels as existing below market leases roll, increase occupancy by 9%
- **Operational synergies** with Partners Group's existing 2.6m square feet of industrial space in Chicago market; total of 3.8m square feet post-closing

Partners Group

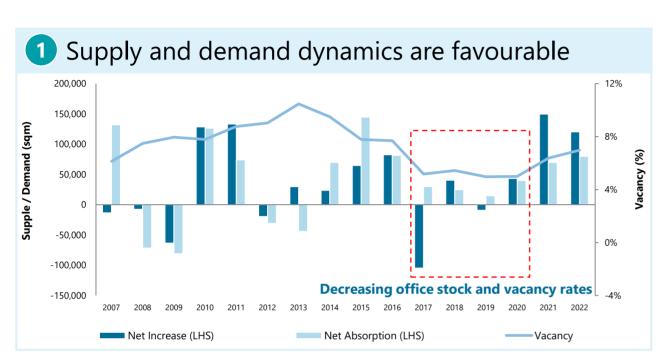
**REALIZING POTENTIAL IN PRIVATE MARKETS** 

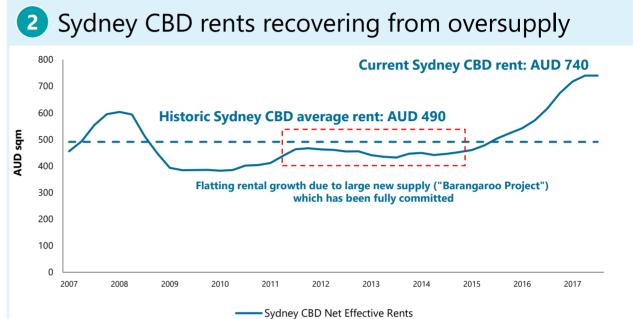
**Trigger** 

event:

# Sydney: new urbanism







- 3 Why Sydney?
- Strong economy: Australian GDP grew at trend rate 2.8% for 12 months ending September 2017
- **Demand remains robust:** 31,100 sqm of demand in Sydney for the 12 months to September 2017; 18% registered effective rental growth
- **Dominant Center:** the regional headquarter of more than 200 multinational corporations
  - Liquid market: USD 6.7bn of office investments in 2016-2017



Sydney's declining supply of vacant office space provides tailwinds to opportunistic investments





# Sydney: investment thesis



### Local infrastructure

- Partners Group's presence in Sydney has been instrumental in developing expertise in the local market
- Established networks have led to
  - Information advantages (IPS & ACFS Brisbane)
  - Proprietary deal sourcing (73 Miller Street)
- Relative value approach to investing has allowed Partners
  Group to create vertical expertise, leading to four logistics
  investments in Australia over the past three years

### Over 300 deals analyzed since 2014

Direct Equity and Debt, 2014-2017

First screening: > 300

Due diligence: 22

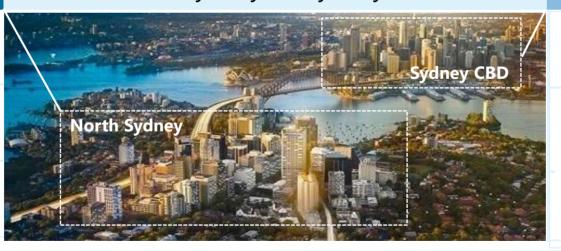
LOI: 8

Investment:

### North Sydney

- Decreasing supply: 100,000 sqm of office stack be converted to infrastructure and residential projects
- Increasing rental differentials: historical high rental differential of AUD 304/sqm to CBD; vacancy set to decline to 5% by 2019
- Positive outlook: rental increases of 8-10% per year are projected based on favorable fundamentals

### North Sydney vs. Sydney CBD



### Sydney CBD

- **Decreasing vacancy:** office space vacancies are expected to fall to 5.0% by 2020 and then increase to 7.2% by 2022
- **Moderate outlook:** rental increases of 5-6% per year are projected between 2018 and 2020, with new supply coming in post 2020
- Yield compression: strong investor interested could potentially push yields down to 4.50% in the short term

Partners Group investment thesis: improving fundamentals and liquidity in the North Sydney submarket



# Office in North Sydney: 73 Miller Street



### Investment overview

Closing date: December 2017

Geography: Sydney, Australia

**Property type:** Office

**Seller type:** Institutional Investor

**PG investment:** AUD 92.5m



73 Miller Street, Sydney

### Seller situation and Partners Group angle

Trigger event:	<b>Releasing:</b> Core investor unwilling to refurbish and multi-
	let when single tenant announced to vacate building

**PG angle:** Strong operator relationship: 2 year dialogue enabled PG to make pre-emptive offer and secure asset off-market

Value uplift: 15% acquisition discount, 12% lettable area increase, 41% rent increase by multi-letting after class B+ to A property

upgrade, 3.4 years WALT increase

### **Underwriting metrics**

Target investment TVPI<sup>1</sup>: 1.67x

Target investment IRR<sup>1</sup>: 15.4%

### Financial metrics<sup>1</sup>

	Initial	Projected at exit
Net lettable area (sqm)	14,700	16,500
Occupancy	100%	95%
Rental rate (AUD/sqm/month)	564	797
WALT (years)	1.6	> 5.0
Cap rate <sup>2</sup>	6.5%	6.2%

### Value creation<sup>1</sup>



- **Extensive capex spend** of AUD 54.5m to fully refurbish the asset to reposition class A office space, and increase net leasable area (NLA) by 13% via infilling balconies
- **Increase rents** to market thanks to higher grade asset, and by securing multi-tenancies (no discount due to single tenant anymore)
- Improve asset quality by also increasing WALT to over 5 years

For illustrative purposes only. Past performance is not indicative of future results. There is no assurance that similar investments will be made.

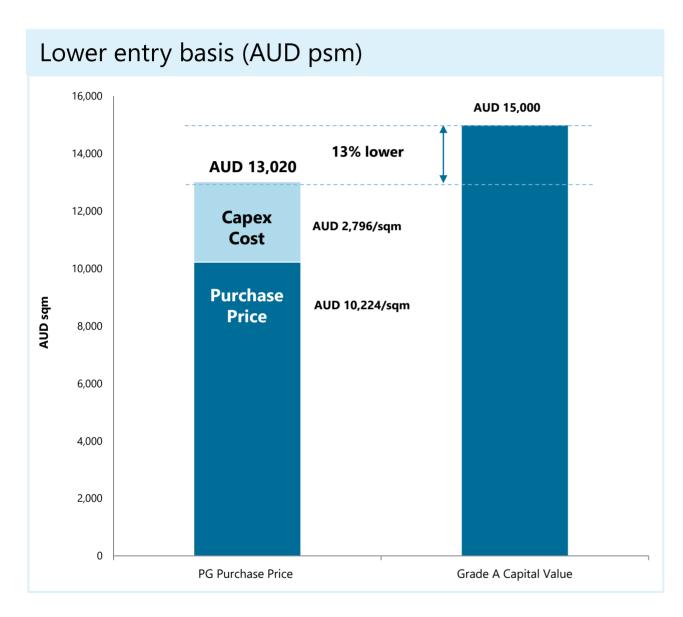
1 Investment TVPI and IRR calculated net of underlying fees, if any, gross of investor-related taxes, if any, and gross of Partners Group fees. Target returns are based on various Partners Group estimates. There is no guarantee that targeted returns will be realized or achieved or that an investment program will be successful. 2 Initial cap rate is based on year one net operating income, and reflective of below market rent and class B+ quality of the property. Underwriting assumes market cap rate expansion during projected hold period. Rationale: Joint venture recapitalization illustrating Partners Group's latest investment in the North Sydney office market.

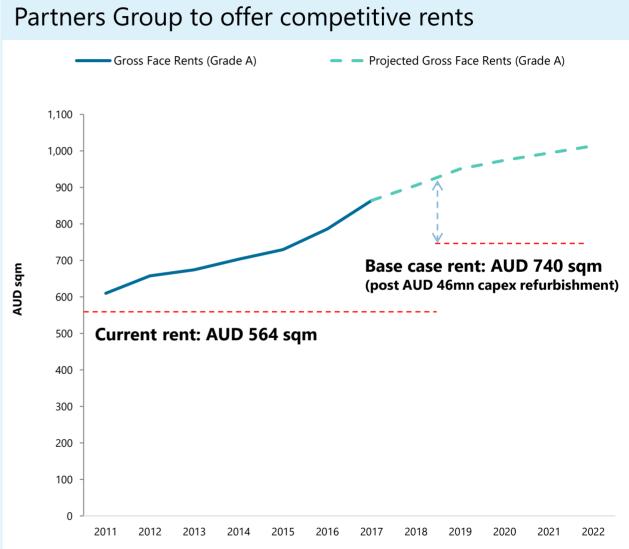
Source: Partners Group as of 31 December 2017.



# Office in North Sydney: 73 Miller Street







# Lower entry basis compared to market allows Partners Group to offer competitive rents

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